









SunCon RM1.72 - OUTPERFORM

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23 May 2023

Malaysia

Infrastructure

SCOG.KL Reuters **SCGB MK** Bloomberg

Priced on 22 May 2023 KLSE Comp @ 1,419.0

12M hi/lo RM1.78/1.43

12M price target RM1.92 ±% potential +12%

Shares in issue 1.292.9m Free float (est.) 45.6%

US\$489m Market cap 3M ADV US\$0.1m

Foreign s'holding 1.0%

Major shareholders

Sunway Berhad 54.4% Sungei Way Corp Sdn Bhd 10.1%

Blended ESG Score (%) 75.9 Overall

71.0 Country average **GEM** sector average 74.9 *Click to visit company page on clsa.com for details

Stock performance (%)

	TIVI	SIVI	IZIVI				
Absolute	1.2	3.6	7.5				
Relative	1.4	6.9	17.4				
Abs (US\$)	(1.0)	1.2	4.0				
1.8]. (RM)		(%)	150				
1.7		mark	- 100				
1.5-	, "\ _\	MANA /	- 50				
1.4 Nov-21	May-22	Nov-22					
SunCon (LHS) Rel to Comp (RHS)							

12M

Source: Bloomberg

Capacity to choose

Slow 1Q23 construction revenue despite decent margin and order flow

SunCon's 1Q23 core PATMI of RM25.9m (-27% YoY, -44% QoQ) formed 19% of our and consensus' full-year 2023 forecasts, a miss on the slow commencement of construction work. SunCon is up 8% YTD (KLCON index: +5%), and on an unchanged TP of RM1.92, its TSR no longer maps to a BUY rating. We downgrade to O-PF, supported by solid order book prospects, having diversified into solar/data centre, while exceeding 60% of job win guidance to-date affords it some leeway to be selective on project margins. It is trading at 0.7sd below five-year mean PE.

Slow revenue start with margins within guidance; cashflow drag by HAI model

Softness in 1Q23 revenue exceeds typical seasonal effects and is traceable to the selected slow start, such as in the RM1.7bn data centre job won at end-2022. Construction margin in 1Q23 was lower at 7.2% (2022: 8.8%), albeit within guidance, absent margin adjustment upon job completion. That 1Q23 operating cashflows stayed in negative territory, as in 2022, was not surprising, and was primarily on enlarged receivables relating to India projects where payment is on a hybrid annuity income (HAI) model. Crucially, margins for India jobs rebounded in 1Q23 to 7.5%, where margin volatility recently was also impacted by rates on INR/SGD denominated debt (61% of debt).

Can afford to be selective for the short term in pre-cast order flow

We see the outstanding pre-cast order book in hand of RM430m as sufficient to at least last through 2023 even with enlarged operations into Singapore. This explains two quarters of slower job wins (RM13m YTD) as SunCon turned more selective on margins. Still, a protracted slowdown would not be desirable. QoQ, revenue exceeding RM50m was sustained, and PBT margin of 2.5% reflected depreciation that started in January (4Q22: 8.7%, benefitting from some reversal of provisions).

High tender book anchors job replenishment prospects in infrastructure

SunCon has won RM1.28bn in jobs (64/58% of guidance/CLSA estimate), propelling the order book to RM6bn. It secured RM607m from the South Quay superstructure, close to the annual internal job average, and thus we look to external jobs to fill the remaining pipeline. This counts on active tender book that has inched up slightly QoQ to RM22.7bn, including MRT3. YTD SunCon has secured the rapid transit link and secured more jobs in solar/sustainable energy.

Revenue/earnings shift due to timing of job starts

Our earnings changes in 23/25CL (-9%/+8%) reflect the slower start of construction projects. On FY24CL earnings and an unchanged multiple of 14.0x, our TP of RM1.92 is unchanged.

Financials					
Year to 31 December	21A	22A	23CL	24CL	25CL
Revenue (RMm)	1,729	2,155	2,562	2,888	2,755
Rev forecast change (%)	-	-	(8.7)	0.0	9.7
Net profit (RMm)	113	142	142	178	184
NP forecast change (%)	-	-	(8.8)	0.0	8.0
EPS (sen)	8.7	11.0	11.0	13.7	14.2
CL/consensus (13) (EPS%)	-	-	95	110	110
EPS growth (% YoY)	54.7	26.4	(0.4)	25.2	3.6
PE (x)	19.7	15.6	15.7	12.5	12.1
Dividend yield (%)	3.1	3.2	3.8	4.4	4.7
ROE (%)	16.9	19.8	18.5	21.2	20.0
Net debt/equity (%)	(63.9)	(1.3)	20.0	18.2	11.3

Source: www.clsa.com





Financials at a glance

Financials at a glance						
Year to 31 December	2021A	2022A	2023CL	(% YoY)	2024CL	2025CL
Profit & Loss (RMm)						
Revenue	1,729	2,155	2,562	18.9	2,888	2,755
Cogs (ex-D&A)	(1,566)	(1,945)	(2,332)		(2,606)	(2,463)
Gross Profit (ex-D&A)	164	210	231	9.7	282	292
SG&A and other expenses	-	-	-		-	-
Op Ebitda	164	210	231	9.7	282	292
Depreciation/amortisation	(27)	(24)	(34)		(38)	(42)
Op Ebit	136	187	197	5.5	243	250
Net interest inc/(exp)	11	(4)	(13)		(20)	(22)
Other non-Op items	5	2	2	5	2	2
Profit before tax	152	184	186	0.8	225	230
Taxation	(41)	(45)	(37)		(45)	(46)
Profit after tax	111	139	148	7	180	184
Minority interest	2	4	(7)	(0.4)	(3)	0
Net profit	113	142	142	(0.4)	178	184
Adjusted profit	113	142	142	(0.4)	178	184
Cashflow (RMm)	2021A	2022A	2023CL	(% YoY)	2024CL	2025CL
Operating profit	136	187	197	5.5	243	250
Depreciation/amortisation	27	24	34	42.6	38	42
Working capital changes	83	(382)	(233)		(49)	5
Other items	(29)	(68)	(37)		(45)	(46)
Net operating cashflow	218	(240)	(40)		187	251
Capital expenditure	(35)	(112)	(70)		(70)	(70)
Free cashflow	183	(352)	(110)	(57.0)	117	181
M&A/Others	(19)	29	12	(57.9)	11	15
Net investing cashflow	(54)	(83)	(58)	(05.4)	(59)	(55)
Increase in loans	(71)	233 (90)	150	(35.6)	150	150
Dividends	(52)	(90)	(89)		(98) O	(103)
Net equity raised/other Net financing cashflow	(122)	143	61	(57.5)	52	47
Incr/(decr) in net cash	42	(180)	(37)	(57.5)	180	243
Exch rate movements	14	(24)	(2)		(29)	(35)
	2021A	2022A	2023CL	/0/ \/-\/\	2024CL	2025CL
Balance sheet (RMm) Cash & equivalents	696	2022A 492	453	(% YoY) (7.8)	2024CL 604	812
Accounts receivable	850	989	1,404	42	1,582	1,510
Other current assets	66	157	142	(9.7)	1,382	1,510
Fixed assets	125	372	408	9.7	440	468
Investments	127	223	223	0	223	223
Intangible assets	0	0	0	U	0	0
Other non-current assets	1	4		•		
			4	()	4	4
Total assets	1.864		2.634	0 17.8	2.998	3.161
Total assets Short-term debt	1,864 93	2,236	2,634	17.8	2,998	3,161
Short-term debt	1,864 93 891	2,236 172	2,634 172		2,998 172	3,161 172
	93	2,236 172 917	2,634	17.8 0	2,998	3,161
Short-term debt Accounts payable	93 891	2,236 172	2,634 172 1,099	17.8 0 19.8	2,998 172 1,228	3,161 172 1,160
Short-term debt Accounts payable Other current liabs	93 891 8	2,236 172 917 14	2,634 172 1,099 14	17.8 0 19.8 0	2,998 172 1,228 14	3,161 172 1,160 14
Short-term debt Accounts payable Other current liabs Long-term debt/CBs	93 891 8 145	2,236 172 917 14 309	2,634 172 1,099 14 459	17.8 0 19.8 0 48.6	2,998 172 1,228 14 609	3,161 172 1,160 14 759
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs	93 891 8 145 10 699	2,236 172 917 14 309 3 737 84	2,634 172 1,099 14 459	17.8 0 19.8 0 48.6 0 8	2,998 172 1,228 14 609	3,161 172 1,160 14 759
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds	93 891 8 145 10	2,236 172 917 14 309 3 737	2,634 172 1,099 14 459 3 796	17.8 0 19.8 0 48.6 0	2,998 172 1,228 14 609 3 878	3,161 172 1,160 14 759 3 959
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity	93 891 8 145 10 699	2,236 172 917 14 309 3 737 84	2,634 172 1,099 14 459 3 796 90	17.8 0 19.8 0 48.6 0 8	2,998 172 1,228 14 609 3 878 93	3,161 172 1,160 14 759 3 959 93
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity Total liabs & equity	93 891 8 145 10 699 18 1,864	2,236 172 917 14 309 3 737 84 2,236	2,634 172 1,099 14 459 3 796 90 2,634	17.8 0 19.8 0 48.6 0 8 8 17.8	2,998 172 1,228 14 609 3 878 93 2,998	3,161 172 1,160 14 759 3 959 93 3,161
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity Total liabs & equity Ratio analysis	93 891 8 145 10 699 18 1,864	2,236 172 917 14 309 3 737 84 2,236	2,634 172 1,099 14 459 3 796 90 2,634 2023CL	17.8 0 19.8 0 48.6 0 8 8 17.8	2,998 172 1,228 14 609 3 878 93 2,998 2024CL	3,161 172 1,160 14 759 3 959 93 3,161 2025CL
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity Total liabs & equity Ratio analysis Revenue growth (% YoY)	93 891 8 145 10 699 18 1,864 2021A	2,236 172 917 14 309 3 737 84 2,236 2022A	2,634 172 1,099 14 459 3 796 90 2,634 2023CL	17.8 0 19.8 0 48.6 0 8 8 17.8	2,998 172 1,228 14 609 3 878 93 2,998 2024CL 12.7	3,161 172 1,160 14 759 3 959 93 3,161 2025CL (4.6)
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity Total liabs & equity Ratio analysis Revenue growth (% YoY) Ebitda margin (%) Ebit margin (%) Net profit growth (%)	93 891 8 145 10 699 18 1,864 2021A 11.4 9.5 7.9 54.7	2,236 172 917 14 309 3 737 84 2,236 2022A 24.6 9.8 8.7 26.4	2,634 172 1,099 14 459 3 796 90 2,634 2023CL 18.9 9.0	17.8 0 19.8 0 48.6 0 8 8 17.8	2,998 172 1,228 14 609 3 878 93 2,998 2024CL 12.7 9.7	3,161 172 1,160 14 759 3 959 93 3,161 2025CL (4.6) 10.6 9.1 3.6
Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity Total liabs & equity Ratio analysis Revenue growth (% YoY) Ebitda margin (%) Ebit margin (%) Net profit growth (%) Op cashflow growth (% YoY)	93 891 8 145 10 699 18 1,864 2021A 11.4 9.5 7.9 54.7 201.1	2,236 172 917 14 309 3 737 84 2,236 2022A 24.6 9.8 8.7 26.4 (210.4)	2,634 172 1,099 14 459 3 796 90 2,634 2023CL 18.9 9.0 7.7	17.8 0 19.8 0 48.6 0 8 8 17.8	2,998 172 1,228 14 609 3 878 93 2,998 2024CL 12.7 9.7 8.4 25.2 nm	3,161 172 1,160 14 759 3 959 93 3,161 2025CL (4.6) 10.6 9.1 3.6 34.1
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Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity Total liabs & equity Ratio analysis Revenue growth (% YoY) Ebitda margin (%) Ebit margin (%) Net profit growth (%) Op cashflow growth (% YoY) Capex/sales (%) Net debt/equity (%)	93 891 8 145 10 699 18 1,864 2021A 11.4 9.5 7.9 54.7 201.1	2,236 172 917 14 309 3 737 84 2,236 2022A 24.6 9.8 8.7 26.4 (210.4)	2,634 172 1,099 14 459 3 796 90 2,634 2023CL 18.9 9.0 7.7 (0.4) nm 2.7 20.0	17.8 0 19.8 0 48.6 0 8 8 17.8	2,998 172 1,228 14 609 3 878 93 2,998 2024CL 12.7 9.7 8.4 25.2 nm 2.4 18.2	3,161 172 1,160 14 759 3 959 93 3,161 2025CL (4.6) 10.6 9.1 3.6 34.1
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Short-term debt Accounts payable Other current liabs Long-term debt/CBs Provisions/other LT liabs Shareholder funds Minorities/other equity Total liabs & equity Ratio analysis Revenue growth (% YoY) Ebitda margin (%) Ebit margin (%) Net profit growth (%) Op cashflow growth (% YoY) Capex/sales (%) Net debt/equity (%)	93 891 8 145 10 699 18 1,864 2021A 11.4 9.5 7.9 54.7 201.1 2.0	2,236 172 917 14 309 3 737 84 2,236 2022A 24.6 9.8 8.7 26.4 (210.4) 5.2 (1.3)	2,634 172 1,099 14 459 3 796 90 2,634 2023CL 18.9 9.0 7.7 (0.4) nm 2.7 20.0	17.8 0 19.8 0 48.6 0 8 8 17.8	2,998 172 1,228 14 609 3 878 93 2,998 2024CL 12.7 9.7 8.4 25.2 nm 2.4 18.2	3,161 172 1,160 14 759 3 959 93 3,161 2025CL (4.6) 10.6 9.1 3.6 34.1 2.5 11.3

Source: www.clsa.com

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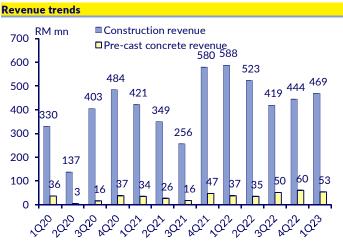
Capacity to choose

Figure 1

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SunCon: Financials					
FYE 31 Dec (RM m)	1Q23	1Q22	YoY % Chg	4Q22	QoQ % Chg
Revenue	522.1	624.7	(16%)	503.4	4%
Operating expenses	(484.3)	(582.5)	(17%)	(449.5)	8%
Other income	4.9	1.4	252%	11.1	(56%)
Ebitda	46.9	49.2	(5%)	70.0	(33%)
Depreciation	(5.3)	(6.2)	(16%)	(5.6)	(6%)
Ebit	41.7	42.9	(3%)	64.4	(35%)
Interest income	4.1	2.2	85%	4.4	(7%)
Interest expense	(8.3)	(1.2)	618%	(10.5)	(21%)
JV/Associate		3.2	(100%)	(2.0)	(100%)
Pre-tax profit	37.5	47.2	(20%)	56.3	(33%)
Tax	(8.9)	(11.5)	(23%)	(10.8)	(18%)
Effective tax rate	24%	24.4%	n.m.	19%	n.m.
Minority interest	(8.0)	(1.12)	(27%)	0.1	(693%)
Net profit	27.8	34.5	(19%)	45.65	(39%)
Core net profit	25.9	35.5	(27%)	46.00	(44%)
EPS (sen)	2.16	2.68	(19%)	3.54	(39%)
EBIT margin	8.0%	6.9%		12.8%	
PBT margin	7.2%	7.6%		11.2%	

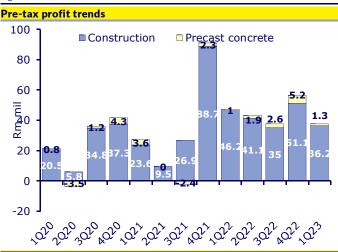
Source: CLSA, SunCon

Figure 2



Source: CLSA, Company

Figure 3



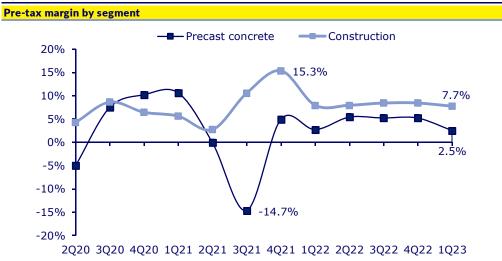
Source: CLSA, Company

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Figure 4



Source: CLSA, Company

Figure 5

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Valuation: SunCon			
PE method of valuation	Remarks		
Earnings (24CL)	14.0x, ie 1sd above KLCON PE (10 year mean)	178	
Multiple applied		14	
Total		2,486	
Number of shares (unit million)		1,293	
Value per share (RM)		1.92	
Target price (RM)		1.92	

Source: CLSA

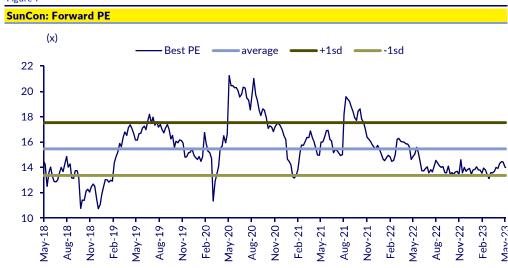
Figure 6

Summary of earnings	Summary of earnings changes										
		21A	22A	23CL	24CL	25CL					
Revenue (RMm)	Revised	1,729	2,155	2,562	2,888	2,755					
	Previous	1,729	2,155	2,805	2,888	2,512					
	Change	0%	0%	(9%)	0%	10%					
Net profit (RMm)	Revised	113	142	142	178	184					
	Previous	113	142	155	178	170					
		0%	0%	(9%)	0%	8%					

Source: CLSA







Source: CLSA, Bloomberg. Best = Bloomberg estimated 12M Blended Forward PE

Valuation details

Our target price is derived from 14.0x 24CL earnings, one standard deviation above the 10-year mean PE for the KL Construction index. We accord an above-sector average PE, given the company's flow of internal jobs and strong balance sheet.

Investment risks

The main concern is construction risk. Specific risks include lower-than-expected margins (below 5-8%) or if the amount of projects secured falls below our expectation, either due to an inability to secure projects or project rollout delays. Higher-than-expected steel price increases could cut into margins as SunCon hedges steel needs for a future six-month period. On the precast segment, another risk is margin recovery timing, currently in the doldrums due to competition. Prolonged Covid-19 could also reduce operating efficiency.





Detailed financials

Profit & Loss (RMm)							
Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Revenue	1,769	1,553	1,729	2,155	2,562	2,888	2,755
Cogs (ex-D&A)	(1,587)	(1,429)	(1,566)	(1,945)	(2,332)	(2,606)	(2,463)
Gross Profit (ex-D&A)	181	124	164	210	231	282	292
Research & development costs	-	-	-	-	-	-	-
Selling & marketing expenses	-	-	-	-	-	-	-
Other SG&A	-	-	-	-	-	-	-
Other Op Expenses ex-D&A	-	-	-	-	-	-	-
Op Ebitda	181	124	164	210	231	282	292
Depreciation/amortisation	(40)	(33)	(27)	(24)	(34)	(38)	(42)
Op Ebit	141	91	136	187	197	243	250
Interest income	25	17	16	14	12	11	15
Interest expense	(13)	(7)	(5)	(18)	(25)	(31)	(37)
Net interest inc/(exp)	12	10	11	(4)	(13)	(20)	(22)
Associates/investments	4	0	5	2	2	2	2
Forex/other income	-	-	-	-	-	-	-
Asset sales/other cash items	-	-	-	-	-	-	-
Provisions/other non-cash items	-	-	-	-	-	-	-
Asset revaluation/Exceptional items	-	-	-	-	-	-	-
Profit before tax	157	101	152	184	186	225	230
Taxation	(27)	(28)	(41)	(45)	(37)	(45)	(46)
Profit after tax	130	73	111	139	148	180	184
Preference dividends	-	-	-	-	-	-	-
Profit for period	130	73	111	139	148	180	184
Minority interest	(1)	(1)	2	4	(7)	(3)	0
Net profit	129	73	113	142	142	178	184
Extraordinaries/others	0	0	0	0	0	0	0
Profit avail to ordinary shares	129	73	113	142	142	178	184
Dividends	(90)	(52)	(68)	(71)	(85)	(97)	(103)
Retained profit	39	21	45	71	56	81	80
Adjusted profit	129	73	113	142	142	178	184
EPS (sen)	10.0	5.6	8.7	11.0	11.0	13.7	14.2
Adj EPS [pre excep] (sen)	10.0	5.6	8.7	11.0	11.0	13.7	14.2
Core EPS (sen)	10.0	5.6	8.7	11.0	11.0	13.7	14.2
DPS (sen)	7.0	4.0	5.3	5.5	6.6	7.5	8.0

Profit & loss ratios

Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Growth (%)							
Revenue growth (% YoY)	(21.6)	(12.2)	11.4	24.6	18.9	12.7	(4.6)
Ebitda growth (% YoY)	(15.5)	(31.6)	32.0	28.5	9.7	22.1	3.8
Ebit growth (% YoY)	(12.9)	(35.8)	50.5	36.9	5.5	23.8	2.7
Net profit growth (%)	(1.5)	(43.7)	54.7	26.4	(0.4)	25.2	3.6
EPS growth (% YoY)	(1.5)	(43.7)	54.7	26.4	(0.4)	25.2	3.6
Adj EPS growth (% YoY)	(1.5)	(43.7)	54.7	26.4	(0.4)	25.2	3.6
DPS growth (% YoY)	0.0	(42.9)	31.3	4.8	20.0	13.6	6.7
Core EPS growth (% YoY)	(1.5)	(43.7)	54.7	26.4	(0.4)	25.2	3.6
Margins (%)							
Gross margin (%)	10.2	8.0	9.5	9.8	9.0	9.7	10.6
Ebitda margin (%)	10.2	8.0	9.5	9.8	9.0	9.7	10.6
Ebit margin (%)	8.0	5.8	7.9	8.7	7.7	8.4	9.1
Net profit margin (%)	7.3	4.7	6.5	6.6	5.5	6.1	6.7
Core profit margin	7.3	4.7	6.5	6.6	5.5	6.1	6.7
Op cashflow margin	9.0	4.7	12.6	(11.1)	(1.6)	6.5	9.1
Returns (%)							
ROE (%)	21.3	11.6	16.9	19.8	18.5	21.2	20.0
ROA (%)	6.3	3.4	5.3	6.9	6.5	6.9	6.5
ROIC (%)	42.4	24.6	49.8	38.4	21.9	22.0	21.3
ROCE (%)	64.1	35.0	48.8	34.9	21.0	22.0	21.6
Other key ratios (%)							
Effective tax rate (%)	17.2	27.5	27.3	24.6	20.0	20.0	20.0
Ebitda/net int exp (x)	-	-	-	50.7	17.8	14.2	13.2
Exceptional or extraord. inc/PBT (%)	0.0	-	-	-	-	-	-
Dividend payout (%)	70.0	71.0	60.3	49.9	60.2	54.6	56.2

Source: www.clsa.com

23 May 2023





Balance sheet (RMm)

Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Cash & equivalents	693	640	696	492	453	604	812
Accounts receivable	818	1,048	850	989	1,404	1,582	1,510
Inventories	25	34	46	53	53	53	53
Other current assets	174	20	20	104	88	91	91
Current assets	1,710	1,742	1,612	1,637	1,999	2,331	2,466
Fixed assets	139	104	125	372	408	440	468
Investments	49	49	127	223	223	223	223
Goodwill	4	4	0	0	0	0	0
Other intangible assets	0	0	0	0	0	0	0
Other non-current assets	4	7	1	4	4	4	4
Total assets	1,905	1,906	1,864	2,236	2,634	2,998	3,161
Short term loans/OD	233	234	93	172	172	172	172
Accounts payable	885	955	891	917	1,099	1,228	1,160
Accrued expenses	-	-	-	-	-	-	-
Taxes payable	1	4	7	7	7	7	7
Other current liabs	0	2	1	8	8	8	8
Current liabilities	1,120	1,195	992	1,103	1,285	1,415	1,347
Long-term debt/leases/other	53	67	145	309	459	609	759
Convertible bonds	-	-	-	-	-	-	-
Provisions/other LT liabs	107	6	10	3	3	3	3
Total liabilities	1,280	1,267	1,147	1,415	1,747	2,027	2,109
Share capital	259	259	259	259	259	259	259
Retained earnings	399	410	471	516	575	657	737
Reserves/others	(35)	(31)	(30)	(37)	(37)	(37)	(37)
Shareholder funds	623	637	699	737	796	878	959
Minorities/other equity	2	2	18	84	90	93	93
Total equity	625	639	717	821	887	971	1,052
Total liabs & equity	1,905	1,906	1,864	2,236	2,634	2,998	3,161
Total debt	286	301	238	481	631	781	931
Net debt	(407)	(339)	(458)	(11)	177	176	119
Adjusted EV	1,770	1,837	1,656	2,073	2,268	2,270	2,212
BVPS (sen)	48.2	49.3	54.1	57.0	61.6	67.9	74.2

Balance sheet ratios

Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Key ratios							
Current ratio (x)	1.5	1.5	1.6	1.5	1.6	1.6	1.8
Growth in total assets (% YoY)	5.1	0.1	(2.2)	20.0	17.8	13.8	5.4
Growth in capital employed (% YoY)	(1.2)	37.0	(13.6)	212.9	31.4	7.9	2.0
Net debt to operating cashflow (x)	-	-	-	-	(4.5)	0.9	0.5
Gross debt to operating cashflow (x)	1.8	4.2	1.1	(2.0)	(15.8)	4.2	3.7
Gross debt to Ebitda (x)	1.6	2.4	1.5	2.3	2.7	2.8	3.2
Net debt/Ebitda (x)	-	-	-	-	0.8	0.6	0.4
Gearing							
Net debt/equity (%)	(65.0)	(53.1)	(63.9)	(1.3)	20.0	18.2	11.3
Gross debt/equity (%)	45.8	47.1	33.2	58.6	71.1	80.4	88.5
Interest cover (x)	12.6	15.6	33.2	11.1	8.3	8.2	7.1
Debt cover (x)	0.6	0.2	0.9	(0.5)	(0.1)	0.2	0.3
Net cash per share (sen)	31.5	26.2	35.4	0.8	(13.7)	(13.7)	(9.2)
Working capital analysis							
Inventory days	6.3	7.6	9.4	9.3	8.4	7.5	7.9
Debtor days	175.7	219.4	200.4	155.7	170.4	188.7	204.8
Creditor days	216.1	235.1	215.3	169.7	157.8	162.9	177.0
Working capital/Sales (%)	7.4	9.1	1.0	10.0	16.9	16.8	17.4
Capital employed analysis							
Sales/Capital employed (%)	809.4	518.5	668.0	266.1	240.8	251.6	235.4
EV/Capital employed (%)	810.0	613.3	639.8	255.9	213.1	197.7	189.0
Working capital/Capital employed (%)	59.7	47.2	6.4	26.5	40.7	42.2	41.0
Fixed capital/Capital employed (%)	63.5	34.7	48.2	45.9	38.3	38.3	40.0
Other ratios (%)							
PB (x)	3.6	3.5	3.2	3.0	2.8	2.5	2.3
EV/Ebitda (x)	9.8	14.8	10.1	9.9	9.8	8.1	7.6
EV/OCF (x)	11.2	25.4	7.6	(8.6)	(57.0)	12.1	8.8
EV/FCF (x)	11.5	25.4	9.1	(5.9)	(20.7)	19.3	12.2
EV/Sales (x)	1.0	1.2	1.0	1.0	0.9	0.8	0.8
Capex/depreciation (%)	11.7	0.0	127.0	470.6	206.7	183.9	165.6

Source: www.clsa.com





Cashflow (RMm)

Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Operating profit	141	91	136	187	197	243	250
Operating adjustments	0	12	0	0	0	0	0
Depreciation/amortisation	40	33	27	24	34	38	42
Working capital changes	28	(29)	83	(382)	(233)	(49)	5
Interest paid / other financial expenses	(13)	(6)	(4)	(18)	0	0	0
Tax paid	(38)	(29)	(29)	(51)	(37)	(45)	(46)
Other non-cash operating items	1	0	4	0	0	0	0
Net operating cashflow	158	72	218	(240)	(40)	187	251
Capital expenditure	(5)	0	(35)	(112)	(70)	(70)	(70)
Free cashflow	154	72	183	(352)	(110)	117	181
Acq/inv/disposals	(47)	-	(53)	-	-	-	-
Int, invt & associate div	25	17	34	29	12	11	15
Net investing cashflow	(26)	17	(54)	(83)	(58)	(59)	(55)
Increase in loans	162	(85)	(71)	233	150	150	150
Dividends	(91)	(62)	(52)	(90)	(89)	(98)	(103)
Net equity raised/others	-	-	-	0	-	0	-
Net financing cashflow	72	(147)	(122)	143	61	52	47
Incr/(decr) in net cash	204	(58)	42	(180)	(37)	180	243
Exch rate movements	6	4	14	(24)	(2)	(29)	(35)
Opening cash	484	693	640	696	492	453	604
Closing cash	693	640	696	492	453	604	812
OCF PS (sen)	12.3	5.6	16.8	(18.6)	(3.1)	14.5	19.5
FCF PS (sen)	11.9	5.6	14.2	(27.2)	(8.5)	9.1	14.0

Cashflow ratio analysis

Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Growth (%)							
Op cashflow growth (% YoY)	(0.7)	(54.3)	201.1	(210.4)	nm	nm	34.1
FCF growth (% YoY)	48.8	(52.9)	152.9	(292.5)	-	-	54.5
Capex growth (%)	(91.6)	(100.0)	-	221.1	(37.4)	0.0	0.0
Other key ratios (%)							
Capex/sales (%)	0.3	0.0	2.0	5.2	2.7	2.4	2.5
Capex/op cashflow (%)	3.0	0.0	16.0	(46.5)	(175.9)	37.3	27.8
Operating cashflow payout ratio (%)	57.1	71.5	31.2	-	-	51.7	41.1
Cashflow payout ratio (%)	57.1	71.5	31.2	-	-	51.7	41.1
Free cashflow payout ratio (%)	58.9	71.5	37.1	-	-	82.5	57.0

DuPont analysis

Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Ebit margin (%)	8.0	5.8	7.9	8.7	7.7	8.4	9.1
Asset turnover (x)	1.0	0.8	0.9	1.1	1.1	1.0	0.9
Interest burden (x)	1.1	1.1	1.1	1.0	0.9	0.9	0.9
Tax burden (x)	0.8	0.7	0.7	0.8	0.8	0.8	0.8
Return on assets (%)	6.3	3.4	5.3	6.9	6.5	6.9	6.5
Leverage (x)	3.1	3.0	2.8	2.7	2.9	3.0	3.0
ROE (%)	21.3	11.6	16.9	19.8	18.5	21.2	20.0

EVA® analysis

Year to 31 December	2019A	2020A	2021A	2022A	2023CL	2024CL	2025CL
Ebit adj for tax	117	66	99	141	157	195	200
Average invested capital	275	266	199	366	717	886	939
ROIC (%)	42.4	24.6	49.8	38.4	21.9	22.0	21.3
Cost of equity (%)	10.9	10.9	10.9	10.9	10.9	10.9	10.9
Cost of debt (adj for tax)	4.1	3.6	3.6	3.8	4.0	4.0	4.0
Weighted average cost of capital (%)	10.9	10.9	10.9	10.9	10.9	10.9	10.9
EVA/IC (%)	31.5	13.7	38.9	27.5	11.0	11.1	10.4
EVA (RMm)	87	37	77	101	79	98	98

Source: www.clsa.com



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Date	Rec	Target	Date	Rec	Target
LATEST	O-PF	1.92	30 Jul 2021	O-PF	1.80
03 Jan 2023	BUY	1.92	21 May 2021	O-PF	1.95
23 Nov 2022	BUY	1.72	19 Aug 2020	BUY	2.18
17 Jan 2022	BUY	1.80			

Source: CLSA

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